



WP4 Urban Programming

Output 4.2 Survey on Territorial Governance and Urban Problems

IPA-I PP2 Temerin (RS)

Version 01

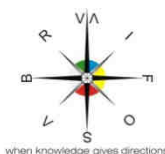
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Workpackage 4 – Urban Programming
 Activity 4.1 Workshops: interested parties active in urban sectors
 D4.2 **20 surveys on territorial governance (2*10)**
 Survey on Territorial Governance and Urban Problems in Temerin



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Dissemination Level

- | | | |
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| PU | Public | PU |
| PP | Restricted to other programme participants (including the Commission Services) | |
| RE | Restricted to a group specified by the consortium | |
| CO | Confidential, only for members of the consortium (including the Commission Services) | |

Title:

D4.2. 20 surveys on territorial governance (2*10)

Survey on Territorial Governance and Urban Problems in Temerin

Author(s)/Organisation(s):

Local project team

Working Group:

WP4

References:

STATUS Final Application Form (INTRA-5108827)
STATUS Project and financial management handbook

Short Description:

The 1st preparatory workshops are going to gather the main local actors playing an active role at urban/peri-urban scale and will produce one (1) survey on the way that they operate the local urban governance: who is responsible for what and how at political and technical level, who are main potential investors at local, regional, national and global scale and in which sectors. This report will also define a first setting on major problems/and related solutions to face and prioritize. At project scale 10 surveys on local territorial governance actors and problems are going to be produced.

Keywords:

Workshops, governance and stakeholders, urban problems, working groups,

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Output 3.2 Operational analysis on territorial partners
Identifying major urban issues at urban/territorial partner scale
ANNEX 02 Municipality of Alba Iulia (RO)

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1 Expectations and objectives of the workshop

The Agency for the development of Temerin municipality organised the 1st STATUS workshop expecting to kick-start the next phase of the STATUS project at the local level, most importantly to include the local people and the real stakeholders of the project's objects and outcomes in the project activities on the local level. Having the previously stated expectations in our mind we contacted the representatives of the listed stakeholders with the mission to bring them together to learn about the desk based work that has been done mostly by the internal staff of the Agency. Further we planned to involve them in the dialogue and interaction that will be of utmost importance in the following months for the overall success of the project.

The objectives addressed within the 1st STATUS workshop were:

To (re)ignite the participatory strategic planning processes that were started a few years ago but the enthusiasm since then is mostly lost

To inform the participants about the STATUS project in general.

To present the participants the work that has been done in the previous stages of the project.

To strengthen the process of increasing interest and consciousness of the citizens about the importance of their partaking in strategic planning and decision making processes.

2 Workshop Organisation; Organizers and Panellists

2.1 Overview of the 1st Workshop organisation

The 1st local workshop has been held in Agency for the development of Temerin municipality (the offices of the Agency), spanning 3 days between 21.-23.11. 2013:

Day	Date held	Location of meeting (address)	Participants overall	Of which Stakeholder representatives
1		Agency for the development of Temerin municipality	12	12
2		Agency for the development of Temerin municipality	12	12
3		Agency for the development of Temerin municipality	12	12

Table 1 - Dates, location and attendance of the workshop

Organizer / Expert	Representative person	Position	Contact	Type of organization
Milica Jovičić	Economist	Expert	m.jovicic@ictemerin.com	

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Sabolč Deme	Architect	Expert	dome.sabolc@gmail.com	Urban planning
Biljana Pekez	Economist	Expert	pekez.bilja@gmail.com	Business association
Ištvan Božoki	Electric engineer	Expert	ee.kancelarija@ictemerin.com	Energy efficiency consultancy
Mirjana Tomin	Economist	Expert	mtomin@vmr.rs	Business association
Jovana Bogunović	Civil engineer	Expert	tjbogunovic@gmail.com	Public utility company
Daniela Čontoš	Economist	Expert	dcdcontos@gmail.com	Business association
Stevan Tomić	Economist	Expert	tomic.stevan@temerin.rs	Local administration
Marija Grujičić	Sociologist	Expert	marija.grujicic@nsz.gov.rs	National service for employment
Mira Rodić	Economist	Expert	rodicmira@parabolanet.com	Local administration
Čaba Varga	Moderator	Project manager	caba.varga@ictemerin.com	Agency for the development of Temerin Municipality

Table 2 - Organizers and participating experts in the Temerin 1st Workshop

Total number of attendees: 12 persons, from 7 different institutions.

The full list of participants is available in the Annex 1: Attendance list.

2.2 Assessment of changes to the stakeholder composition

A stakeholder list had to be partially changed and expanded. Some of the planned participants were not able to show up and have themselves represented by other persons in the workshop. The local project team will invest more time in working with the local actors to update the stakeholder list before, during and after the second workshop.

3 Assessment of the meeting's success

3.1 Topics of discussion within each Working Group

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The working groups have been organized strictly following the original STATUS Workshop Methodology provided for the WP4, without modifications:

WORKGROUP 1: Environmental problems

WORKGROUP 2: Mobility and accessibility

WORKGROUP 3: Business environment

WORKGROUP 4: Governance and stakeholders

WORKGROUP 5: Public spaces and urban areas

WORKGROUP 6: Local empowerment and sustainability



Figure 1 - The Working Groups of the workshop

The topics of discussion for each working group have been the following:

1. Working Group 1 –Environmental problems

- *Identification of environmental problems*
- *Water*
- *Waste*
- *Noise*
- *Soil*
- *Urban / rural green networks and hubs*
- *Agricultural areas*
- *Protected areas*
- *Transformation areas*
- *Threats to the rural landscape and environment*
- *Localization of new residential and productive settlements*
- *Energy efficiency*

2. Working Group 2 – Mobility and accessibility.

- *Identifying mobility and accessibility problems*
- *Streets*
- *Railways*
- *Sidewalks*

- *Squares and public buildings*
- *Parking lots*
- *Car sharing*
- *Integrating different transport systems*
- *Intermodal hubs*
- *Environmentally friendly means of transportation*
- *Traffic management systems*
- *Facilitating the use of low impact transport means*
- *Rationalisation of existing parking spaces*

3. Working Group 3 – Business environment.

- *Identifying business environment problems*
- *Towards an economy of knowledge*
- *Cultural and social promotion of PPP for each specific development initiative*
- *Identifying, developing and promoting networks of enterprises in the area (by distinct economies / clusters)*
- *Structural, human and territorial capital*
- *Economy of events*
- *Education and training*
- *Supporting (facilitating activities of) innovative enterprises*
- *Increasing the value of previous (industrial) knowledge*

4. Working Group 4 – Governance and stakeholders.

- *Identifying governance and stakeholders*
- *Ways to integrate sectoral policies and institutional administrative layers*
- *Making a Public Private Partnerships*
- *Coordinating enterprises and institutions*
- *Coordinating universities and research centers*
- *Internal governance of the municipality*
- *Urban Task Force as a manager of the Agenda*
- *Urban Centers*

5. Working Group 5 – Public spaces and urban areas.

- *Identifying public spaces and urban regeneration / renewal / requalification areas*
- *Developing and modernizing public infrastructures / services*
- *Developing and modernizing cultural heritage sites (historical center, diffused heritage)*
- *Developing and modernizing brownfields (industrial archaeology) and abandoned areas*
- *Delimitating critical areas to regenerate*
- *Delimitating neighbourhoods with socio-economic problems*
- *Defining a strategy for the use and role of public space (schools, cinemas, theatres, squares)*
- *Launching new and innovative economies at neighbourhood scale*

- *Social and cultural inclusion*

6. Working Group 6 – Cultural, social and economic networks for local empowerment and sustainability.

- *Identifying the cultural, social and economic networks*
- *Strategy for social inclusion, housing issue, minorities issues*
- *Spatial segregation issues*

3.2 Key Observations

Working Group 1 – Environmental problems

The working group addressing environmental problems had a good starting base, in terms of readily available data and analytics, therefore it managed to provide better results in the form of identified problems at the local level – relative to some of the other thematic groups. The presence of available data and the readiness of the group members to work with that data, partnered with the attractiveness of the issues at hand had a strong impact on the quality of work done. The fact that the local partner institution – the Agency for the development of Temerin Municipality considerable previous experience in the area of energy efficiency (number of projects that were implemented and some that in the implementation phase) is also a big plus and a basis for optimism for further work in this thematic group. Determining how to reduce the environmental impact and reducing energy consumption will provide obvious environmental benefits, but it also makes good business sense.

Working Group 2 – Mobility and accessibility

The group work was very effective because in Temerin the experts, the stakeholders and the citizens have common knowledge about the main problems in the areas of mobility and accessibility.

Working Group 3 – Business environment

The group work was very effective because in Temerin the experts, the stakeholders and the citizens have common knowledge about the main problems of the business environment. Even so, there are considerable differences when it comes to the question of priorities, the impacts of the different problems, the possible solutions and in general, the question of “what can be and what should be done?”.

Working Group 4 – Governance and stakeholders

The overall dynamics of this group was overshadowed with elements of criticism, negativity and scepticism. As a general conclusion, it can be said that those citizens that are not a part of the public sector have a very negative view of the public sector. The workings of the public institutions, the slowness and complexity of the administrative apparatus are factors that the citizens are inclined to identify as obstacles almost beyond the possibility of repair. At the same time, those who work and function inside the system feel themselves under attack and are either taking a defensive stand or in other ways blocking the process of open, transparent and earnest dialogue. In the above mentioned context it is very hard to make any progress at all and even to achieve some usable, rational analysis.

Working Group 5 – Public spaces and urban areas

At the beginning of the discussion it seemed that the majority of the participants have a good knowledge of the themes of this workgroup and as local citizens they are on a day-to-day basis have a contact with them. For the aforementioned reasons the discussion was very vivid and quite long. Even so, the discussion was too general and did not made the expected results, namely, identifying concrete, actionable problems.

Working Group 6 – Local empowerment and sustainability

As we were approaching the end of our first workshop it was getting harder to maintain the interest and focus of the invited representatives and it was especially evident with this last thematic session. Everyone agreed that this is a very important theme and it needs a thoroughly serious consideration but at the end the energy and dynamism were not enough to put serious thinking and work into it. The questions that need to be raised have to wait for further sessions.

3.3 Summary of discussion per each Working Group

Working Group 1 – Environmental problems

a. Water

- The phreatic groundwater is polluted and not recommended for human use due to the contact of its surface with the cesspits.
- Low quality of the artesian groundwater

- Aging of the existing water pipeline net
- High groundwater on the lower levels of the Municipality
- High system maintenance costs and high electricity consumption
- Lack of water treatment facility

b. Disposal and treatment of waste water

- Covering of the parts of the urban zones with sewerage network and use of septic pits
- Not enough households connected to the sewerage system to proper function of the waste water cleaning facility
- High cost for households to connect to the sewerage network

c. Noise pollution

- The noise pollution is high on the regional road No. 120 Bačko Gradište-Nadalj- Temerin- Bački Jarak- Novi Sad and the road No. 104 Odžaci-Despotovo-Zmajev- Sirig- Temerin- Gospodjinci- Žabalj
- The houses are built too close to the roads

d. Soil

- Intense use of ammonium fertilizers on the fields
- Lack of fertility control programs for farmers
- Lack of programs for improving the soil quality
- Low organic matter in the soil

e. Agricultural areas

- Fragmented agricultural holdings
- Insufficient use and bad economic conditions for the use of water potential for irrigation
- Out-of-date agricultural mechanisation
- Insufficient density of large livestock heads
- Renting as an unsuitable solution for the use of state-owned land
- Low use of the capacities of processing industry, which uses agricultural raw materials from the Municipality
- The insufficient state support to the development of agriculture

f. Energy efficiency

- High costs of energy bills (gas, electricity, water) because of low energy efficiency of the public and private objects, and the non energy efficient public lighting
- High CO₂ pollution in the Municipality

Working Group 2 – Mobility and accessibility

a. Mobility and accessibility problems

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- Concentration of public objects in the very zones with poor accessibility (city center)
- Poor traffic light signalization
- Unsynchronized traffic lights in the center of Temerin

b. Parking lots

- Insufficient parking lots in the center of Temerin

c. Streets

- Poor maintenance of existing roads
- Lack of street trash cans along the streets
- Poor presentation and vagueness of information about the possibilities of forward movement and all sorts of connections especially in touristic sense
- Insufficient presence of touristic signalization and road information

d. Railways

- No maintenance of the existing railway

Working Group 3 – Business environment

- Underdeveloped and insufficiently organised institutions and organisations for providing of support to doing business and development of economy. Unequipped working zones.
- Absence of clusters and other forms of reproduction and interest based linking of enterprises.
- Underdeveloped information basis for making of long-term and current business decisions. Reduction of competitiveness due to further technological lagging behind of economy.
- Reduced significance of traditional industries and extinguishing of the existing production.
- Additional lagging behind of knowledge and skills of human resources.

Working Group 4 – Governance and stakeholders

- Cumbersome, slow and non-enthusiastic bureaucracy.
- Different levels and different compartments of government involved, with frequently colliding competency.

- Very time-consuming and energy-consuming procedures when collecting needed permits for projects.
- Suspicion about public-private partnerships.

Working Group 5 – Public spaces and urban areas

- Lack of detailed planning documents for the municipality center.
- Lack of clear vision of the future development of the municipality center.

Working Group 6 – Local empowerment and sustainability

A number of cultural institutions and events are taking place. Generally, Temerin has a **satisfactory cultural life**, all considering, but certainly not without problems. As always, **the lack of funds and resources** is the overarching problem that is present at all levels and with every actor. The actors are not cooperating enough with each other, therefore not using the possibilities of the **synergetic effects** that are ready at hand.

The **economic hardship** of the general population is especially open at the social network perspective. The **lack of work/life balance** is one of the main problems that are negatively affecting the active participation in the social life of the community for the majority of the citizens. Although there is a certain level of promotion of the culture of dialogue and **active civil participation**, it has to be more intensive and consistent.

4 Overall conclusions of the workshop

The first STATUS workshop in Temerin was terminated with the common conclusion that the participative process is promising, creative, fun and stimulating. The participants agreed that more work needs to be done in preparing the second workshop and that we have to include more stakeholders in the process.

5 Final considerations and key lessons learned

The meeting did partially fulfil our expectations. Considering the small number of participants and the limited resources it is very important that we have made the first small steps forward. The people who were present at the workshop generally agreed that it was a good experience for them and that they are eagerly anticipating the follow-up. We learned that the methodology of the work is working,

that it gave the results that we were expecting and that we, as a project team, need to put in more energy, work and preparation to involve more stakeholders in the next workshop in order to get real results.

6 Follow-up and next steps

The themes of 4th and 5th workgroups have to be – in special, for the most lacking input in the form of existing data & analytics – more thoroughly addressed in the preparations for the 2nd workshop and on the workshop.

Every thematic group needs more work, better definition, even before the second workshop. We need to set aside some time in the second workshop to complete the work that wasn't concluded in the previous phase.

The 2nd workshop on “Solving problems and priorities” will be held from 26th to 28th March, in Temerin.

7 Annexes

Annex 1: Attendance list

Annex 2: Agenda of the workshop

Annex 3: Pictures of the workshops



LISTA PRISUTNIH

DOGADAJ:	PROJEKAT STATUS - RADIONICA 1
TEMA:	TERITORIJALNO UPRAVLJANJE I URBANIZAM
DATUM:	21.-23. NOVEMBAR 2013.
MESTO:	AGENCIJA ZA RAZVOJ OPŠTINE TEMERIN, TEMERIN

	IME I PREZIME	KONTAKT PODACI	21.11.2013.	22.11.2013.	23.11.2013.
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